

Hazelnut Economics: Establishing an Equitable Lease



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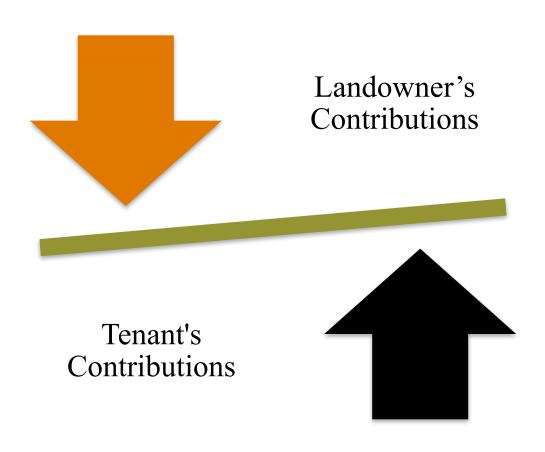
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www.agbizlogic.com

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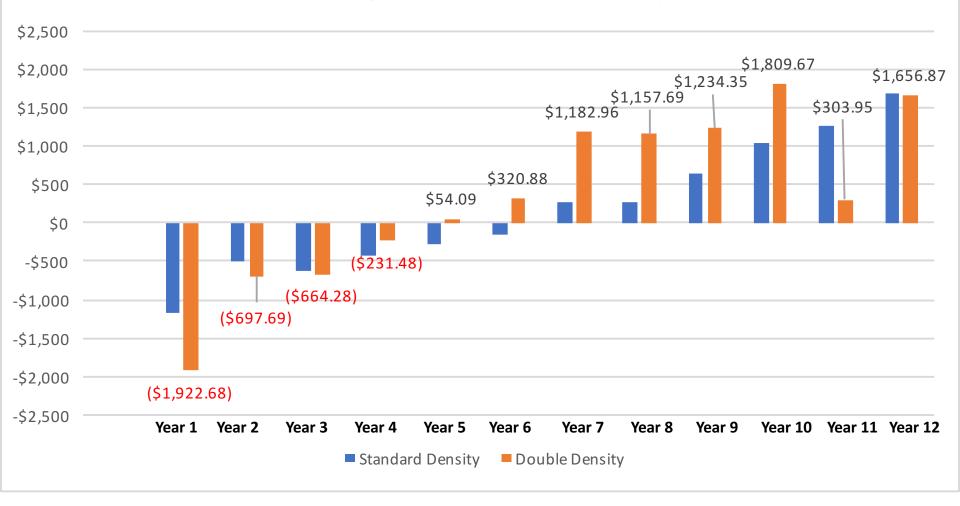
An equitable lease is one that compensates the tenant and landowner proportional to their contributions to the production of a crop for the duration of a lease.



Challenges to Estimating an Equitable Lease in Hazelnuts

High initial costs to establish before a cash flow break-even:
 \$2,000 to \$4,000 per acre w/o land costs

Net Returns of Establishing a Standard and Double Density Hazelnut Orchard



Challenges to Estimating an Equitable Lease in Hazelnuts

- Harvesting a commercial crop most times does not begin for up to three years or longer
- Reaching full production can be as long as 12 years
- o Economic and productive life can be more than 40 years
- Difficulty projecting costs for the length of the lease
- Landowner's age and desired length of lease does not coincide with tenant's required return on investment
- Miscalculations and inappropriate estimates can have large financial impacts to both parties
- Who pays to remove the crop and prepare the land to original use at the end of the lease
- Who pays for replacement plants during the lease
- Should a lease be reviewed periodically, and if so how many years?

Procedures to Developing an Equitable Long-Term Hazelnut Lease

1. Gather the cash, non-cash costs, and assets used in the lease

Total Costs of Establishing or Producing Hazelnuts

Costs/Value of Investment

Land

Property Taxes

Irrigation System/Assessment

Long-term Assets on the Land*

Buildings/Shop/Similar Assets*

Machinery and Equipment*

Trucks, Vehicles, ATV, etc.*

Production Inputs

*For assets used in the production of the crop for a lease only

Difficulty in Establishing Leases!

85 percent of agricultural producers do not have adequate accounting data to complete an accurate, meaningful cost of production budget!

Complexity in Record Keeping

Cropping System

Annual Crop (Cereal Grains Perennial w/ a Long Establishment Period vs. Hazelnuts (12 years to full production)

No. of Production Cycles to Initial Point of Sale

Single Phase (Cereal Grains

VS.

Multiple Phases Greenhouse Nursery)

How the Final Product is Sold

By Weight/Bushels (Cereal Grains

Size and Grade Distribution vs. Tree Fruit

Mechanization of Field Operations

Combines, balers, etc.

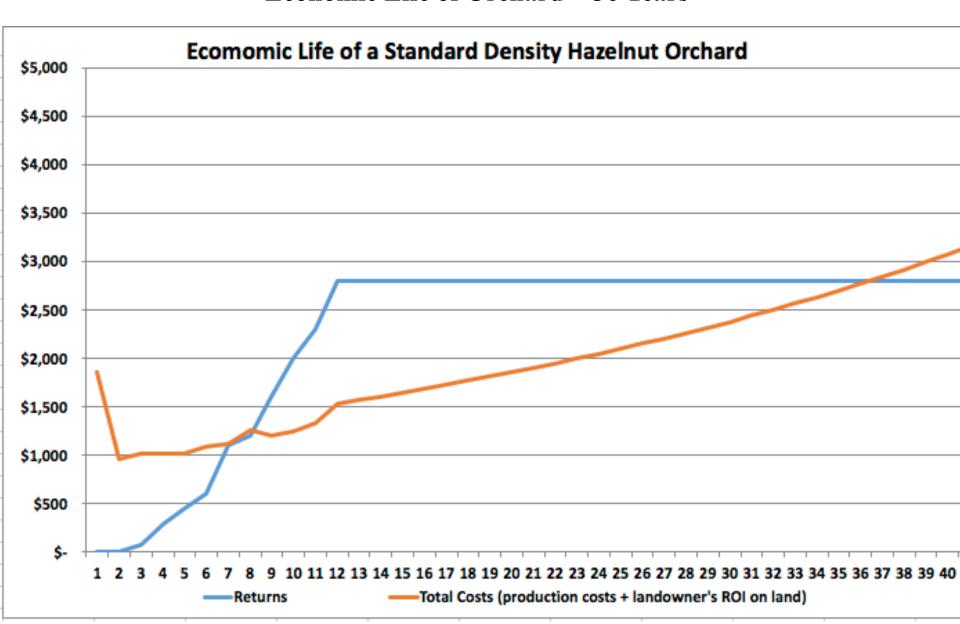
Manual Labor

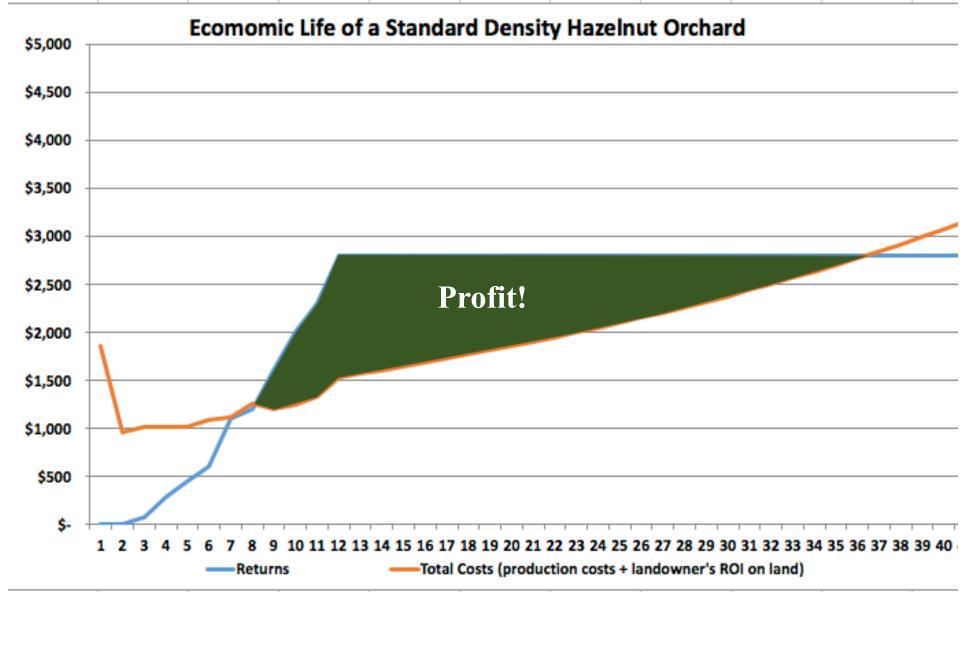
(Cereal Grains vs. Wine Grapes >200 hours of labor/acre)

Procedures to Developing an Equitable Long-Term Hazelnut Lease

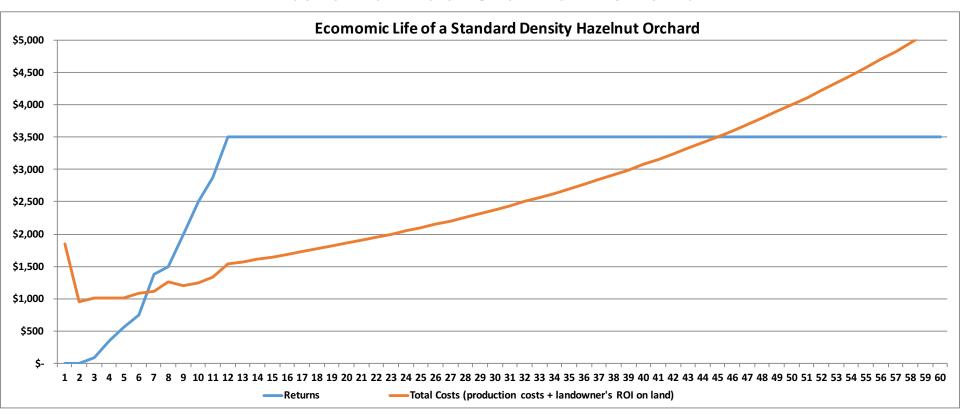
- 2. Estimate future yields and prices received for the crop
- 3. Determine inflation rates for any price increases and input costs
- 4. Determine the optimal length of the lease by estimating the economic life of the crop

Assumed \$1.00/Lb Nuts, No Price Inflation, 3% Inflation on Costs; \$12,000/acre Land **Economic Life of Orchard = 36 Years**

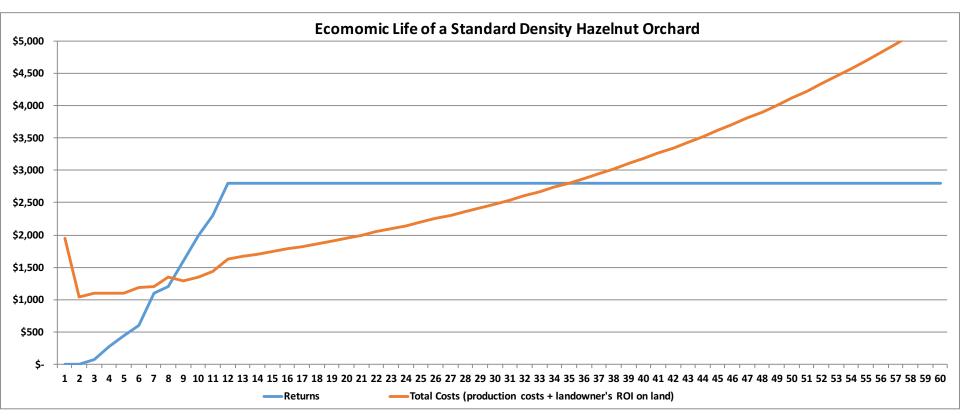




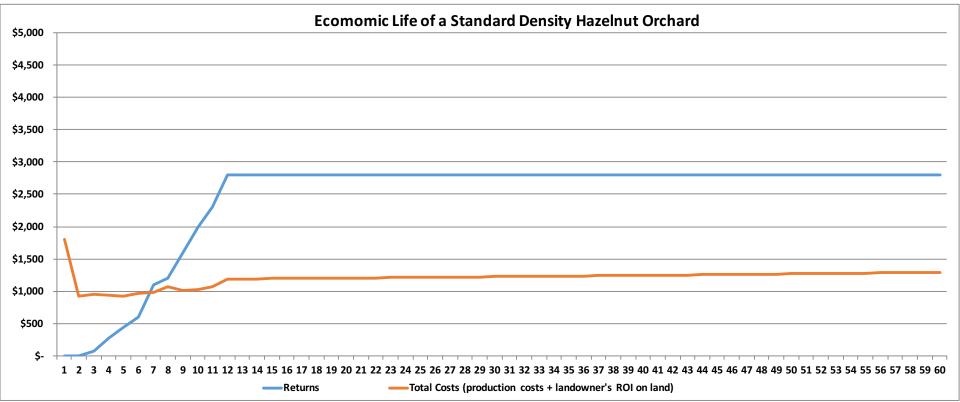
Assumed \$1.25/Lb Nuts, No Price Inflation, 3% Inflation on Costs; \$12,000/acre Land Economic Life of Orchard = 45 Years



Assumed \$1.00/Lb Nuts, No Price Inflation, 3% Inflation on Costs; \$15,000/acre Land Economic Life of Orchard = 34 Years



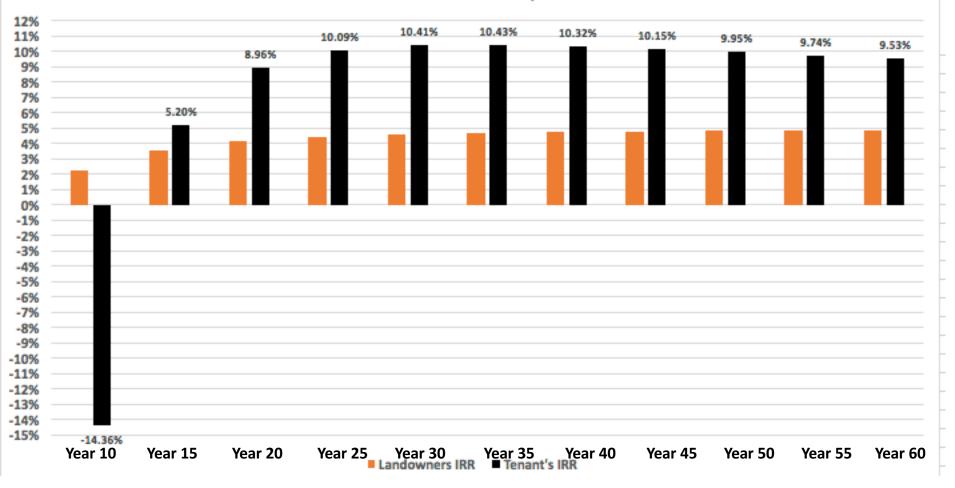
Assumed \$1.00/Lb Nuts, No Price Inflation, **0% Inflation on Costs**; \$12,000/acre Land **Economic Life of Orchard = Infinity**



Procedures to Developing an Equitable Long-Term Hazelnut Lease

- 5. Estimate the ROI/IRR for specific time periods during the economic life of the crop
- 6. Choose the time period that returns the highest ROI/IRR for the tenant and reasonable ROI/IRR for the landowner and use that as the optimal length of the lease

Internal Rate of Return (ROI) for Establishing a Standard Density Hazelnut Orchard for Landowner and Tenant, 60 Years



Procedures to Developing an Equitable Long-Term Hazelnut Lease

7. Determine which costs (cash and non-cash) each party will contribute during the length of the lease and in what year they are expected to occur

Total Costs of Establishing or Producing Hazelnuts

Landowner's Share	Tenant's Share
V	
V	
V	
V	
V	
V	V
V	V
V	V

^{*}For assets used in the production of the crop for a lease only

Procedures to Developing an Equitable Long-Term Hazelnut Lease

- 8. Determine an appropriate discount rate that future net returns will be discounted to present value.
- 9. Calculate the total net present value (NPV) of all costs, the landowner's and the tenant's NPV of costs for the total number of years in the lease

Most Common Types of Leasing Arrangementshttps://aglease101.org

Crop-share Leases

Determine the percent of NPV of landowner's and tenant's costs to determine how future returns will be shared.

Annual cash rent lease

Use the NPV of landowner's and tenant's costs to determine the 1) landowners required rate of returns and 2) tenant's ability to pay.

Negotiate the annual cash rent payment between these two values, starting with the landowner's required returns.

Flexible cash rent lease

Base the cash rent on a ratio of actual and historic yields and/or prices.

Annual cash rent and crop-share lease combination

Insert the annual cash rent payment as a tenant's costs in the year paid and recalculate the percent of NPV of landowner's and tenant's costs to determine how future returns will be shared.

Hazelnut Crops Mature Crops

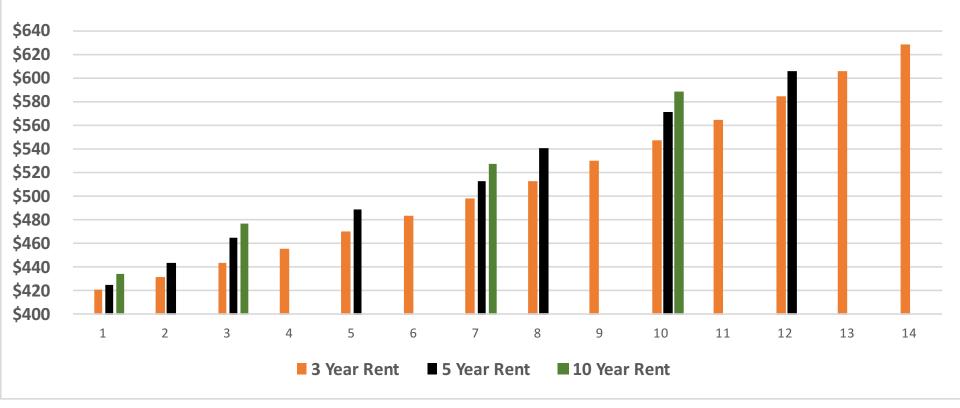
- Calculating the annual cash rent, flexible cash rent and crop share split is much the same way as in annual cropping systems
- o The length of lease is also similar to annual cropping systems

Landowner's Investment Parameters:	
Value of land investment:	\$ 10,000
Annual rate of land appreciation (%):	0.50%
Annual rate of return on investment (ROI) of land (%):	3.00%
Inflation rate for the improvements on the land (%):	2.00%
Beginning value of improvements on the land:	\$ -
Ending value of improvements on the land:	\$ (500.00)

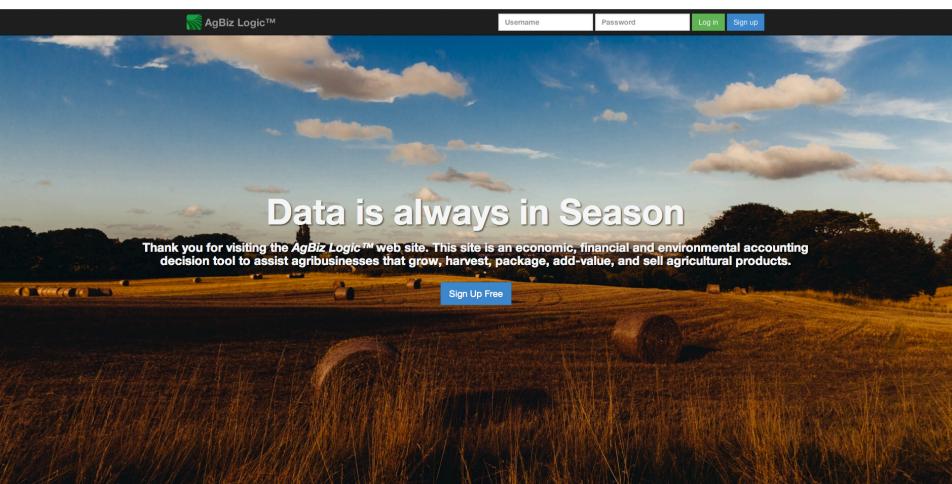
Equitable Crop-Share Lease				
\$1.00/lb Nuts; No Price Inflation; 3% Cost Inflation; 35 Year Lease				
Landowner Share Tenant Share				
29.55% 70.45%				

Financial Feasibility				
	Landowner	Tenant		
The year returns are greater	Q	Q		
than annual costs/investments:	9	9		
The year returns are greater				
than total costs/investments of	16	14		
all previous years:				
Total cash cost to implement:	\$ 2,180	\$ 3,380		
Internal rate of return:	8.43%	9.71%		

Annual Cash Rent Payments: Based on 3-Year, 5-Year and 10-Year Intervals





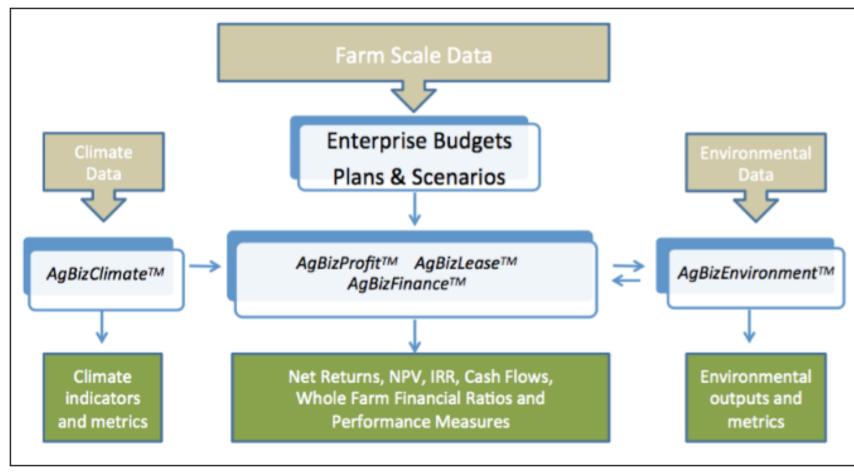


www.agbizlogic.com

What is *AgBiz Logic?*

AgBiz Logic (ABL) is a suite of economic, financial, and environmental decision-support tools that enable producers to increase or assess profitability while assessing environmental trade-offs.

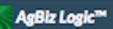
AgBiz Logic Platform



Farm-level Data is "King" in AgBiz Logic

- Cost and return (enterprise) budgets are the foundation of ABL
- Three methods of data collection within ABL:
 - ✓ Schedule F (Form 1040) Federal tax returns
 - ✓ Import data from accounting system via .csv/.exe files
 - ✓ University & industry enterprise budgets

Data Collection – Schedule F



IAMTESTIN

Transfer your business data to AgBiz Logic

The first step toward utilizing AgBiz Logic decision tools is to populate AgBiz Logic with income and expense data generated from your business.

Once this information is entered, you'll be able to allocate income and expenses to create enterprise budgets for personalized scenarios.

We provide three methods for collecting your business data. Select one from the list below, and proceed through the steps provided.

- Enter information from your Schedule F/Form 1040
- Import data from your accounting system or spreadsheet
- Select existing University Budget(s) (if you don't have your own data)



AgBiz Logic™

Enter information from your Schedule F (Form 1040)

Step 2 of 4

Next, enter data from: Part I: Farm Income - Cash Method.

Line 1a. Sales of livestock and	\$.00
other resale items:	
Line 1b. Cost or other basis of	\$.00
livestock or other items:	
Line 1c. Subtract line 1b from line	\$.00
1a:	
Line 2. Sales of livestock, produce,	\$.00
grains and other products you	
raised:	
raised: Line 3a. Cooperative distributions	\$.00
	\$.00
Line 3a. Cooperative distributions	\$.00
Line 3a. Cooperative distributions (1099-PATR):	
Line 3a. Cooperative distributions (1099-PATR): Line 3b. Taxable amount:	\$.00

Data Collection – Schedule F

AgBiz Logic™ Alpha 1.0 (pre-release

Summary of information entered from Schedule F (Form 1040) Step 4 of 4

Review the data you entered and confirm **Net Profit or Loss** in *AgBiz Logic* matches your Schedule F form. If you need to make button.

Gross Income:

4,224,000 .00

Total Expenses:

\$ 2,072,000

Net Profit or Loss:

2,152,000 .00

Income

Line Category	Amount
Line 1a. Sales of livestock and other resale items:	\$350,000
Line 1b. Cost or other basis of livestock or other items:	\$50,000
Line 1c. Subtract line 1b from line 1a:	\$300,000
Line 2. Sales of livestock, produce, grains and other products you raised:	\$3,500,000
Line 3a. Cooperative distributions (1099-PATR):	\$3,000
Line 3b. Taxable amount:	\$1,500
Line 4a. Agricultural program payments:	\$60,000
Line 4b. Taxable amount:	\$60,000
Line 5a. Commodity Credit Corporation (CCC) loans reported under election:	\$0

100 101 010 110

Data Collection – Import from Accounting System

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Data Collection - Import from Accounting System



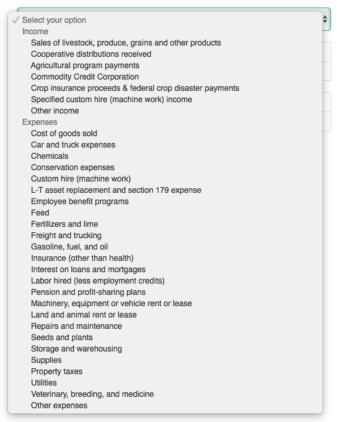
Convert your accounting data to AgBiz Logic

Drag income & expense items highlighted in green on the left to the AgBiz Logic standardized categories on the right, as demonstrated here.

Note: Negative values convert to positive, per standard accounting practices.

Mayberry Farms 2015 Expenses by Category	
Category	Total for Category
L-T asset replacement and section 179	\$250,000.00
Veterinary, breeding,	\$40,000.00
Utilities	\$40,000.00
Supplies	\$10,000.00
Storage and warehousing	\$25,000.00
Seeds and plants	\$60,000.00
Sales of livestock to be resold	\$350,000.00
Sales of grains and oil crops	\$3,500,000.00
Repairs and maintenance	\$30,000.00
Rent or lease: (land, animals, etc.)	\$150,000.00
Property taxes	\$9,000.00
Pension and profit-sharing plans	\$15,000.00
Other income	\$12,500.00
Other expenses: Other miscellaneous	\$50,000.00
Other expenses: miscellaneous	\$10,000.00
Mach, equip, vehicle: rent or lease	\$52,000.00
Labor hired (less employment)	\$200,000.00
Interest on loans and mortagages	\$350,000.00
Insurance (other than health)	\$50,000.00
Gasoline, fuel and oil	\$100,000.00
Freight and trucking	\$28,000.00
Fertilizers and lime	\$75,000.00
Feed	\$13,000.00
Employee benefit programs	\$300,000.00
Custom hire (machine work) income	\$150,000.00
Custom hire (machine work)	\$20,000.00
Crop insurance proceeds	\$200,000.00
Cost of goods sold	\$50,000.00
Cooperative distributions	\$1,500.00
Conservation expenses	\$25,000.00
Chemicals	\$160,000.0

Select an AgBiz Logic Income/Expense Category:



Business Allocation



AgBizClimate

AgBizProfit

AgBizLease

AgBizFinance

AgBizEnvironment

Allocate your business information

To begin, select all enterprises that apply to your business:

Crop

Livestock

Nursery

Back

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Data is Always in Season.TM

Business Allocation

Income

Category	Total	Crop 2	Livestock 2	Whole Farm 2	\$ or % 😧
Sales of livestock, produce, grains and other products	\$3,800,000	\$ 3,000,000	\$ 800,000	\$0	%
Cooperative distributions received	\$3,000	\$ (\$ 0	\$3,000	%
Agricultural program payments	\$60,000	\$ 60,000	\$ 0	\$0	%
Commodity Credit Corporation	\$0	\$	\$ 0	\$0	%
Crop insurance proceeds and federal crop disaster payments	\$200,000	100 %	0 %	\$0	\$
Specified custom hire (machine work) income	\$150,000	\$ (\$ 0	\$150,000	%
Other income	\$12,500	\$ (\$ 0	\$12,500	%

Business Allocation

Summary

Here is a summary of your allocated business income and expenses.

Income Expenses			
Category	Crop	Livestock	Whole Farm
Sales of livestock, produce, grains and other products	\$20	\$20	\$20
Cooperative distributions received	\$15	\$15	\$15
Agricultural program payments	\$15	\$15	\$15
Crop insurance proceeds and federal crop disaster payments	\$15	\$15	\$15
Specified custom hire (machine work) income	\$10	\$10	\$10
Other income	\$10	\$10	\$10
Total	\$85	\$85	\$85

Summary

Here is a summary of your allocated business income and expenses.

Income Expenses			
Category	Crop	Livestock	Whole Farm
Cost of goods sold	\$0	\$50,000	\$0
Car and truck expenses	\$9,200	\$800	\$0
Chemicals	\$160,000	\$0	\$0
Conservation expenses	\$25,000	\$0	\$0
Custom hire (machine work)	\$20,000	\$0	\$0
L-T asset replacement and section 179 expense	\$187,500	\$62,500	\$0
Employee benefit programs	\$270,000	\$15,000	\$15,000
Feed	\$0	\$13,000	\$0
Fertilizers and lime	\$73,500	\$1,500	\$0
Freight and trucking	\$20,000	\$8,000	\$0
Gasoline, fuel and oil	\$75,000	\$15,000	\$10,000
Insurance (other than health)	\$40,000	\$0	\$10,000

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Enterprise Allocation



AgBiz Logic™

Allocate your enterprise information

Follow the prompts to specify your enterprises, assigning attributes such as Type, Class, and Commodity. You can add as many types of enterprises as needed by using the "Add" button.

Choose your enterprise Crop Select an Enterprise √ -Select-Enterprise Type Berry Crops Cereal Grains Market Feed Legumes Nut Crops Oil Row Crops Your enterprises so far: Seed Tree Fruit Enterprise Enterprise Type Vine Crops

Data is Always in Season.TM

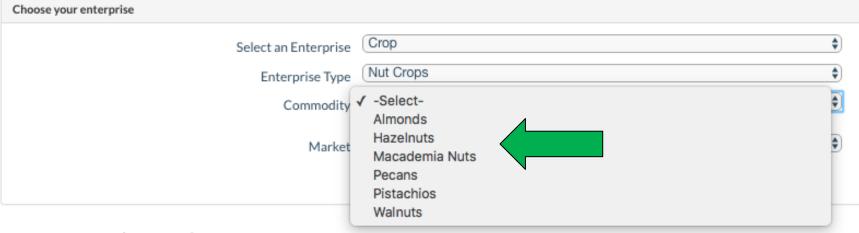
Enterprise Allocation



Allocate your enterprise information

Follow the prompts to specify your enterprises, assigning attributes such as Type, Class, and Commodity.

You can add as many types of enterprises as needed by using the "Add" button.



Your enterprises so far:

Enterprise	Enterprise Type	Production/Commodity Type	Class

Enterprise Allocation



Allocate your enterprise information

Follow the prompts to specify your enterprises, assigning attributes such as Type, Class, and Commodity.

You can add as many types of enterprises as needed by using the "Add" button.

Enterprise	Enterprise Type		Production/Commodity Type	Class	
Your enterprises so far:		Natural Organic Other			
	Market √	' -Select- Conventional GMO Local			•
	Commodity	Hazelnuts			•
	Enterprise Type	Nut Crops			•
	Select an Enterprise	Crop			•

Enterprise Budget for Hazelnuts, can be at the block level!

AgBiz Logic™ AgBizClimate AgBi	zProfit AgBizLease AgBizFinance	AgBizEnvironment				
Magnic Edgic Agnicianide Agni	eriolit Aguizzeuse Aguizrilianice	Agoizenvironment				
zelnuts, Double-Density, Full	Production					
ase fill out the following information about this						
dget Name:						
Hazelnuts, Double-Density, Full Production						
te:						
Pregon		County: Willamette	Mallan.			
dget Unit:						
Acre						
ngth of Time for this Budget:		Time Period	s for this Budget: 9			
ear		1				
tes:						
This enterprise budget estimates the typical per- ind returns and is not representative of any parti	acre costs associated with establishing and cular farm. Source: http://arec.oregonstate	producing Hazelnuts in the e.edu/oaeb/files/pdf/AEBC	ne Willamette Valley of Oreg 0043.pdf AEB 0043, Novemb	on. It should be used as a g per 2013. (copy of Hazelnut	uide to estimate actual costs s, Double-Density, Full	
Gross Return	Unit Sold by/as		Quantity Sole	d	Price per Unit Sold	Total Value
Hazelnuts	Pound		2,800.00		\$1.00	\$2,800.00 Edit
iotal Gross Returns						\$2,800.00
Add New						
eneral Cash Costs						
lame	Unit	Quantity	Price per Unit	Total Cost	0	0
hemicals	Acre	1	\$40.48	\$40.48 Edit	Add Variable Cost	
Depreciation and Section 179 Expenses	Acre	1	\$319.90	\$319.90 Edit		Add Fixed Cash Cost
ertilizers and Lime	Acre	1	\$262.36	\$262.36 Edit	Add Variable Cost	
Sasoline, Fuel, and Oil	Acre	1	\$96.34	\$96.34 Edit	Add Variable Cost	
nsurance (other than health)	Acre	1	\$50.35	\$50.35 Edit	Add Variable Cost	Add Fixed Cash Cost
nterest on Loans and Mortgages	Acre	1	\$14.07	\$14.07 Edit	Add Variable Cost	Add Fixed Cash Cost
abor Hired (less employment credits)	Acre	1	\$103.46	\$103.46 Edit	Add Variable Cost	
Other Expenses	Acre	1	\$126.69	\$126.69 Edit	Add Variable Cost	Add Fixed Cash Cost
Property Taxes	Acre	1	\$5.00	\$5.00 Edit		Add Fixed Cash Cost
Repairs and Maintenance	Acre	1	\$78.82	\$78.82 Edit	Add Variable Cost	
Jtilities	Acre	1	\$6.92	\$6.92 Edit	Add Variable Cost	Add Fixed Cash Cost
otal General Costs				\$1,104.39		
Add General Cost						
otals						
otal Gross Returns						
otal Costs						
et Returns (income minus costs)						

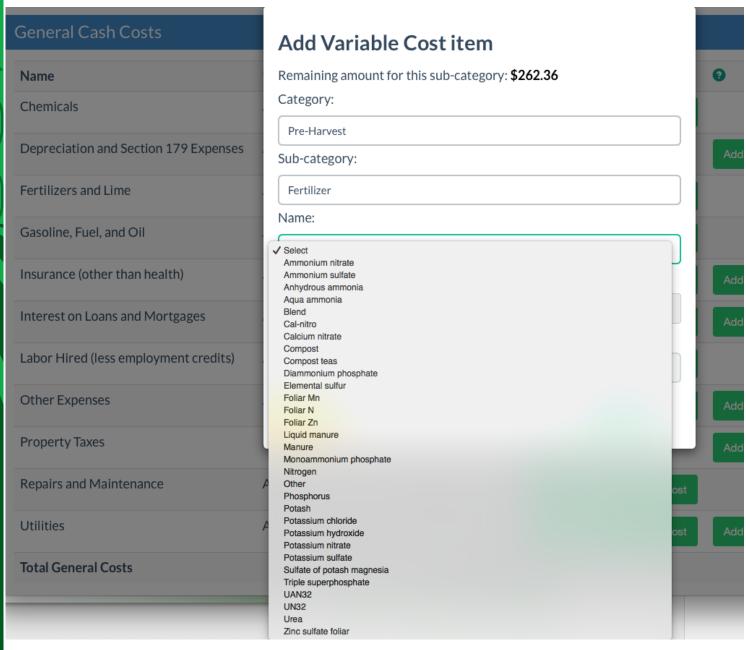
Name	Unit	Quantity	Price per Unit	Total Cost	0	•
Chemicals	Acre	1	\$40.48	\$40.48 Edit	Add Variable Cost	
Depreciation and Section 179 Expenses	Acre	1	\$319.90	\$319.90 Edit	4	Add Fixed Cash Co
Fertilizers and Lime	Acre	1	\$262.36	\$262.36 Edit	Add Variable Cost	
Gasoline, Fuel, and Oil	Acre	1	\$96.34	\$96.34 Edit	Add Variable Cost	
nsurance (other than health)	Acre	1	\$50.35	\$50.35 Edit	Add Variable Cost	Add Fixed Cash Co
nterest on Loans and Mortgages	Acre	1	\$14.07	\$14.07 Edit	Add Variable Cost	Add Fixed Cash Co
abor Hired (less employment credits)	Acre	1	\$103.46	\$103.46 Edit	Add Variable Cost	
Other Expenses	Acre	1	\$126.69	\$126.69 Edit	Add Variable Cost	Add Fixed Cash Co
Property Taxes	Acre	1	\$5.00	\$5.00 Edit		Add Fixed Cash Co
Repairs and Maintenance	Acre	1	\$78.82	\$78.82 Edit	Add Variable Cost	
Jtilities	Acre	1	\$6.92	\$6.92 Edit	Add Variable Cost	Add Fixed Cash Co
Total General Costs				\$1,104.39		

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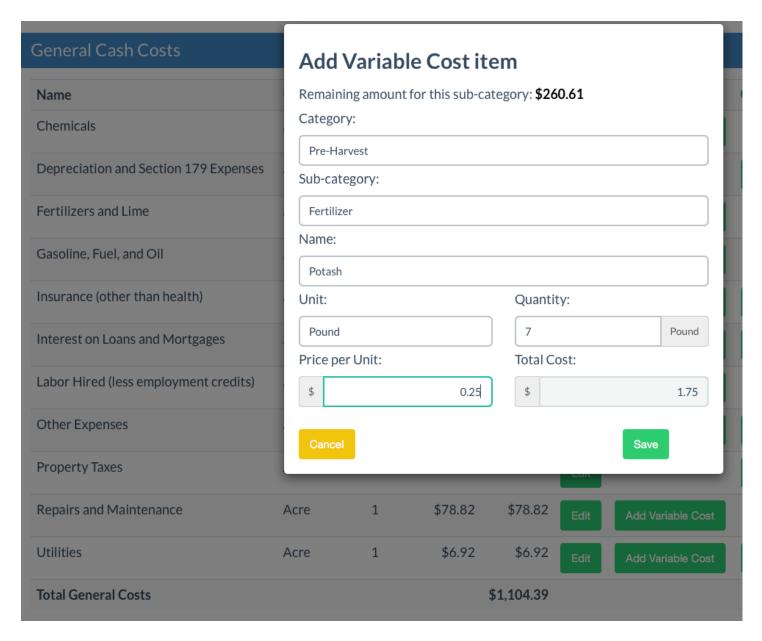








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Variable Costs									
Parent Category	Category	Sub-Category	Name	Unit	Quantity	Price per Unit	Total Cost		
Fertilizers and Lime	Pre-Harvest	Fertilizer	Potash	Acre	1	\$0.25	\$1.75	Edit	Remove
Total Variable Costs							\$1.75		

Totals	
Total Gross Returns	\$2,800.00
Total Costs	\$1,104.39
Net Returns (income minus costs)	\$1,695.61

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Data Collection - Use an University Budget

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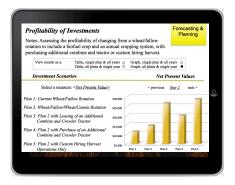
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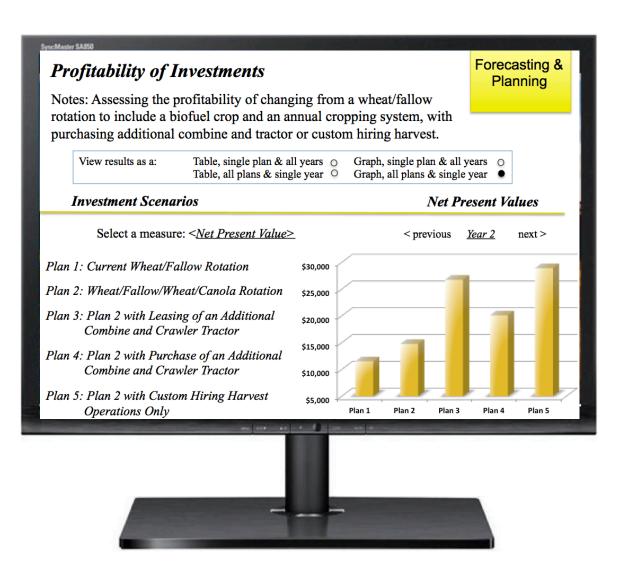
Data Collection – Import from Accounting System

MgBiz Logic™	AgBizClimate AgBizProfit Choose University Budget	AgBizLease Agb	BizFinance AgBizFnvironment Douglas-Fir Christmas Tree, Year 1
	, ,		Douglas-Fir Christmas Tree, Year 2 Douglas-Fir Christmas Tree, Year 3
udget Manager	Search		Douglas-Fir Christmas Tree, Year 4 Douglas-Fir Christmas Tree, Year 5 Douglas-Fir Christmas Tree, Year 6
			Douglas-Fir Christmas Tree, Year 7
Biz Logic decision tools	By Title:	Filter by	Fine Fescue Seed Production, No Burn Practices Fine Fescue Seed Production, Open Burn Practices Fine Fescue Seed, Establishment Year
ows you to manage and	By Enterprise:	Crop	Fresh Strawberries, June bearing, Perennial Hill, Plasticulture System, Year 1 Fresh Strawberries, June bearing, Perennial Hill, Plasticulture System, Year 2 Fresh Strawberries, June bearing, Perennial matted row system, Full Production
ailable Actions	By State:	OR	Hard Fescue Seed Production Hazelnuts, Double-Density, Establishment Year 1 Hazelnuts, Double-Density, Establishment Year 10
valiable Actions	By County/Region:	Willamette Valley	Hazelnuts, Double-Density, Establishment Year 11 Hazelnuts, Double-Density, Establishment Year 2 Hazelnuts, Double-Density, Establishment Year 3 Hazelnuts, Double-Density, Establishment Year 4
Back to dashboard			Hazelnuts, Double-Density, Establishment Year 5
_	Choose Budget:	Select	Hazelnuts, Double-Density, Establishment Year 6 Hazelnuts, Double-Density, Establishment Year 7 Hazelnuts, Double-Density, Establishment Year 8 Hazelnuts, Double-Density, Establishment Year 9
16 5 1 .		30.000	Hazelnuts, Double-Density, Full Production
arch for a Budget			Hazelnuts, Standard-Density, Establishment Year 1 Hazelnuts, Standard-Density, Establishment Year 10
			Hazelnuts, Standard-Density, Establishment Year 11 Hazelnuts, Standard-Density, Establishment Year 2
	Cancel		Hazelnuts, Standard-Density, Establishment Year 3
			Hazelnuts, Standard-Density, Establishment Year 4 Hazelnuts, Standard-Density, Establishment Year 5
			Hazelnuts, Standard-Density, Establishment Year 6
Warm Dirac			Hazelnuts, Standard-Density, Establishment Year 7 Hazelnuts, Standard-Density, Establishment Year 8
			Hazelnuts, Standard-Density, Establishment Year 9
			Hazelnuts, Standard-Density, Full Production
			Leaf Lettuce, Conventional, Fresh Market
			Leaf Lettuce, Organic, Fresh Market
			Marion Blackberries, Every Year Production, Year 0 Establishment Marion Blackberries, Every Year Production, Year 1 Establishment
			Marion Blackberries, Every Year Production, Year 2 Establishment
			Marion Blackberries, Every Year Production, Year 3 Full Production
			Marion Blackberries, Production in Alternate Years, Year 0 Establishment
			Marion Blackberries, Production in Alternate Years, Year 1 Establishment Marion Blackberries, Production in Alternate Years, Year 2 Establishment
			Marion Blackberries, Production in Alternate Years, Year 3 Establishment
			Marion Blackberries, Production in Alternate Years, Year 4 Full Production, Harvest Year Marion Blackberries, Production in Alternate Years, Year 4 Full Production, Non-Harvest Year













Using AgBiz Logic to Make Investment Decisions:

Establishing Equitable Leases



Questions or Comments!